



District Health Assessment for Multiple District 305 through December 2021

Status/ District Name Number of Months in Status *	Clubs							Membership						Member Strength		Cancellation			Reports		Finance	Leadership				
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
305 N1	131	1	132	100%	22	9	13	3291	20	3311	778	292	486	17.20%	3,080	25	33%	8	115	0%	33%	4%	17%	16	0	
305 N2	131	1	132	100%	9	4	5	3457	15	3472	431	242	189	5.76%	3,209	26	38%	5	27	0%	27%	3%	23%	30	8	
305 S	95	3	98	100%	1	3	-2	1615	48	1663	112	112	0	0.00%	1,519	17	61%	4	33	0%	30%	5%	17%	13	4	
	357	5	362	100%	32	16	16	8363	83	8446	1321	646	675	8.69%	7,808	24	43%	7	175	0%	30%	4%	19%	59	12	



District Health Assessment for Multiple District 306 through December 2021

Status/ District Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
306 A1	67	1	68	100%	2	8	-6	1532	23	1555	111	250	-139	-8.21%	1,651	23	41%	18	118	13%	16%	0%	22%	21	10	
306 A2	90	3	93	100%	1	3	-2	2150	71	2221	131	222	-91	-3.94%	2,288	24	32%	17	26	0%	5%	1%	22%	28	12	
306 B1	89	0	89	0%	4	0	4	2628	0	2628	318	86	232	9.68%	2,470	30	21%	0	0	0%	10%	0%	10%	26	13	
306 B2	121	0	121	0%	16	0	16	3368	0	3368	717	171	546	19.35%	2,824	28	21%	0	0	0%	1%	1%	21%	26	13	
306 C1	118	4	122	100%	14	1	13	3363	82	3445	737	141	596	20.92%	2,957	29	11%	2	0	100%	0%	0%	19%	32	16	
306 C2	99	1	100	100%	11	0	11	2634	14	2648	610	85	525	24.73%	2,183	27	31%	0	0	0%	0%	0%	29%	26	8	
	584	9	593	100%	48	12	36	15675	190	15865	2624	955	1669	11.76%	14,373	27	25%	16	144	17%	4%	0%	21%	159	72	



District Health Assessment for Multiple District 315 through December 2021

District Name	Status/ Number of Months in Status *	Clubs						Membership						Member Strength		Cancellation		Reports		Finance	Leadership						
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
315A1		137	0	137	0%	8	8	0	3487	0	3487	414	325	89	2.62%	2,996	25	39%	2	148	0%	39%	1%	50%	40	20	
315A2		86	0	86	0%	12	27	-15	2130	0	2130	540	622	-82	-3.71%	2,080	25	38%	2	431	0%	26%	1%	23%	18	10	
315A3	T(10)	44	0	44	0%	7	12	-5	1220	0	1220	377	344	33	2.78%	1,296	28	30%	5	307	0%	39%	9%	66%	14	7	
315B1		135	6	141	100%	11	17	-6	3028	103	3131	393	429	-36	-1.14%	3,058	22	34%	10	340	0%	57%	20%	63%	39	19	
315B2		116	0	116	0%	10	0	10	2856	0	2856	461	105	356	14.24%	2,209	25	31%	0	0	0%	31%	0%	56%	24	12	
315B3		77	0	77	0%	8	24	-16	1872	0	1872	320	500	-180	-8.77%	1,753	24	29%	6	415	0%	26%	8%	23%	19	11	
315B4		76	1	77	100%	3	14	-11	2478	20	2498	300	438	-138	-5.24%	2,761	33	19%	8	294	0%	16%	3%	22%	25	13	
		671	7	678	100%	59	102	-43	17071	123	17194	2805	2763	42	0.24%	16,153	26	32%	6	1,935	0%	36%	6%	45%	179	92	



District Health Assessment for Multiple District 316 through December 2021

Status/ District Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
316 A	50	0	50	0%	0	9	-9	1874	0	1874	131	256	-125	-6.25%	2,131	37	22%	6	181	0%	4%	0%	16%	13	5	
316 B	59	0	59	0%	5	2	3	1655	0	1655	231	120	111	7.19%	1,619	28	44%	9	36	0%	3%	0%	8%	14	5	2nd VDG
316 D	180	4	184	100%	0	16	-16	4233	0	4233	96	347	-251	-5.60%	4,564	24	55%	6	135	0%	9%	0%	30%	23	8	
316 G	68	0	68	0%	1	3	-2	2521	0	2521	136	133	3	0.12%	2,493	37	25%	3	52	0%	0%	0%	6%	16	5	
316 H	48	1	49	100%	6	3	3	1550	20	1570	399	281	118	8.13%	1,652	32	8%	2	55	0%	6%	0%	10%	11	5	1st VDG,2nd VDG
316 J	51	0	51	0%	0	3	-3	1923	0	1923	146	120	26	1.37%	1,696	38	33%	3	26	0%	16%	0%	14%	12	5	
	456	5	461	100%	12	36	-24	13756	20	13776	1139	1257	-118	-0.85%	14,155	30	38%	6	485	0%	7%	0%	18%	89	33	



District Health Assessment for Multiple District 317 through December 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
317 A	193	0	193	0%	18	13	5	5687	0	5687	808	681	127	2.28%	5,526	29	18%	8	332	8%	28%	1%	22%	49	15	
317 B	100	0	100	0%	2	7	-5	3380	0	3380	223	337	-114	-3.26%	3,504	34	18%	14	109	14%	25%	1%	15%	25	10	
317 C	123	2	125	100%	1	5	-4	3295	26	3321	164	294	-130	-3.77%	3,215	27	32%	4	87	0%	0%	0%	23%	27	9	1st VDG
317 D	106	0	106	0%	9	2	7	3942	0	3942	529	273	256	6.95%	3,833	37	16%	7	46	0%	11%	0%	14%	21	11	
317 E	74	0	74	0%	13	4	9	2660	0	2660	481	198	283	11.91%	2,057	36	11%	11	98	0%	22%	1%	26%	20	9	
317 F	70	0	70	0%	8	2	6	2092	0	2092	399	72	327	18.53%	1,849	30	21%	15	0	50%	1%	0%	6%	17	6	
	666	2	668	100%	51	33	18	21056	26	21082	2604	1855	749	3.68%	19,984	32	20%	9	672	9%	16%	0%	19%	159	60	



District Health Assessment for Multiple District 318 through December 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
318 A	140	0	140	0%	7	6	1	4168	0	4168	318	362	-44	-1.04%	4,248	30	25%	10	78	0%	24%	0%	19%	31	15	
318 B	110	1	111	100%	3	16	-13	3374	19	3393	244	478	-234	-6.45%	3,755	31	26%	9	305	0%	26%	1%	11%	33	15	
318 C	134	0	134	0%	9	1	8	4388	0	4388	349	179	170	4.03%	4,257	33	17%	13	17	0%	15%	0%	8%	29	14	
318 D	173	2	175	100%	9	6	3	5813	42	5855	569	359	210	3.72%	5,774	34	19%	3	100	0%	18%	1%	15%	42	20	
318 E	156	1	157	100%	10	1	9	6047	18	6065	568	292	276	4.77%	5,870	39	12%	1	17	0%	11%	0%	6%	32	15	
	713	4	717	100%	38	30	8	23790	79	23869	2048	1670	378	1.61%	23,904	33	20%	8	517	0%	18%	0%	12%	167	79	



District Health Assessment for Multiple District 320 through December 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
320 A	73	1	74	100%	7	5	2	2898	14	2912	551	161	390	15.46%	2,595	40	26%	6	60	20%	0%	0%	19%	12	6	
320 B	94	0	94	0%	31	1	30	2749	0	2749	805	129	676	32.61%	2,168	29	33%	4	0	0%	44%	3%	37%	18	5	
320 C	79	0	79	0%	5	1	4	2565	0	2565	394	207	187	7.86%	2,280	32	28%	1	29	0%	9%	0%	9%	17	5	
320 D	159	0	159	0%	9	6	3	3952	0	3952	419	297	122	3.19%	3,710	25	39%	12	102	0%	60%	2%	13%	37	10	
320 E	60	2	62	100%	2	7	-5	2885	25	2910	232	276	-44	-1.49%	3,055	48	27%	7	75	0%	26%	0%	32%	22	7	
320 F	71	0	71	0%	6	15	-9	2604	0	2604	311	397	-86	-3.20%	2,592	37	14%	4	282	0%	6%	0%	14%	23	7	
320 G	74	2	76	100%	5	7	-2	2605	42	2647	384	239	145	5.80%	2,747	35	13%	5	149	0%	29%	0%	8%	20	6	
	610	5	615	100%	65	42	23	20258	81	20339	3096	1706	1390	7.34%	19,147	33	28%	6	697	2%	30%	1%	18%	149	46	



District Health Assessment for Multiple District 321 through December 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
321A1	54	0	54	0%	2	5	-3	1685	0	1685	150	133	17	1.02%	1,660	31	22%	27	35	20%	54%	11%	19%	8	4	
321A2	149	3	152	100%	13	11	2	3972	74	4046	729	482	247	6.50%	3,487	27	34%	12	156	18%	43%	1%	39%	33	9	
321A3	109	0	109	0%	5	3	2	2068	0	2068	220	174	46	2.27%	2,148	19	63%	9	25	0%	48%	1%	36%	25	11	
321B1	107	1	108	100%	10	8	2	2976	20	2996	361	281	80	2.74%	3,162	28	31%	11	104	25%	15%	1%	30%	28	14	
321B2	56	2	58	50%	4	11	-7	1616	27	1643	160	346	-186	-10.17%	1,858	29	29%	8	243	0%	45%	2%	40%	14	8	
321C1	146	4	150	100%	5	19	-14	4445	55	4500	492	363	129	2.95%	4,594	30	39%	7	174	0%	39%	3%	25%	42	23	
321C2	78	0	78	0%	9	8	1	2795	0	2795	406	310	96	3.56%	2,688	36	15%	12	110	38%	5%	0%	26%	21	10	
321 D	146	2	148	100%	12	7	5	4148	50	4198	725	463	262	6.66%	4,223	28	34%	9	141	0%	39%	1%	26%	51	18	
321 E	89	0	89	0%	4	10	-6	2740	0	2740	210	299	-89	-3.15%	2,902	31	24%	7	173	0%	0%	1%	31%	30	15	2nd VDG
321 F	149	1	150	100%	11	12	-1	4212	28	4241	664	537	127	3.09%	4,105	28	37%	13	192	8%	35%	1%	25%	45	15	
	1083	13	1096	92%	75	94	-19	30657	254	30912	4117	3388	729	2.42%	30,827	29	35%	11	1,353	10%	33%	2%	29%	297	127	



District Health Assessment for Multiple District 322 through December 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
322 A	86	3	89	100%	9	7	2	3302	72	3374	415	496	-81	-2.34%	3,428	38	8%	13	110	0%	48%	2%	29%	22	7	
322 B1	73	1	74	100%	6	5	1	3066	16	3082	380	240	140	4.76%	3,148	42	18%	14	75	20%	1%	0%	22%	11	0	
322 B2	93	2	95	100%	9	2	7	2947	14	2961	357	148	209	7.59%	3,041	32	38%	20	36	0%	23%	0%	49%	18	9	
322C1	119	0	119	0%	7	9	-2	3508	0	3508	383	344	39	1.12%	3,425	29	23%	6	107	0%	33%	7%	35%	23	10	
322C2	58	0	58	0%	4	3	1	2435	0	2435	177	161	16	0.66%	2,397	42	0%	1	68	0%	41%	0%	47%	14	7	
322C3	90	0	90	0%	2	7	-5	3049	0	3049	284	209	75	2.52%	3,191	34	32%	19	90	14%	39%	1%	36%	20	8	
322C4	44	0	44	0%	2	1	1	1382	0	1382	183	78	105	8.22%	1,306	31	20%	12	23	0%	20%	2%	27%	13	6	
322C5	44	0	44	0%	1	7	-6	1436	0	1436	91	160	-69	-4.58%	1,564	33	25%	6	96	0%	18%	2%	25%	11	5	
322 D	76	0	76	0%	2	5	-3	2932	0	2932	187	167	20	0.69%	3,022	39	11%	3	80	0%	33%	0%	18%	17	8	
322 E	124	0	124	0%	8	11	-3	4354	0	4354	363	297	66	1.54%	4,451	35	21%	6	182	0%	44%	8%	30%	31	15	
322 F	136	0	136	0%	17	2	15	4538	0	4538	813	210	603	15.32%	3,965	33	8%	7	34	0%	35%	1%	3%	28	10	
322 G	88	0	88	0%	12	6	6	3575	0	3575	661	307	354	10.99%	3,535	41	19%	2	101	17%	42%	0%	19%	21	10	
	1031	6	1037	100%	79	65	14	36524	102	36626	4294	2817	1477	4.20%	36,473	36	19%	9	1,002	5%	33%	2%	27%	229	95	



District Health Assessment for Multiple District 3231 through December 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3231A1	69	0	69	0%	0	1	-1	1494	0	1494	39	88	-49	-3.18%	1,763	22	64%	1	3	0%	4%	1%	9%	10	5	2nd VDG
3231A2	106	0	106	0%	9	2	7	3960	0	3960	717	236	481	13.83%	3,552	37	22%	3	43	0%	0%	0%	9%	21	8	
3231A3	134	0	134	0%	4	3	1	5280	0	5280	467	1607	-1140	-17.76%	7,077	39	35%	9	1,322	33%	22%	1%	25%	19	6	
	309	0	309	0%	13	6	7	10734	0	10734	1223	1931	-708	-6.19%	12,392	35	37%	6	1,368	17%	10%	1%	16%	50	19	



District Health Assessment for Multiple District 3232 through December 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3232B1	135	0	135	0%	14	13	1	3257	0	3257	551	1021	-470	-12.61%	3,018	24	53%	5	56	31%	0%	0%	13%	13	5	
3232B2	185	1	186	100%	12	2	10	4373	16	4389	479	2270	-1791	-28.98%	4,437	24	65%	0	10	100%	14%	0%	9%	23	12	
3232F1	135	5	140	100%	11	9	2	3998	10	4008	480	658	-178	-4.25%	3,650	30	44%	6	163	22%	19%	1%	22%	19	8	
3232F2	75	1	76	100%	1	3	-2	2791	60	2851	182	195	-13	-0.45%	2,973	37	32%	8	55	0%	28%	3%	17%	18	6	
3232 J	74	0	74	0%	15	0	15	2814	0	2814	505	111	394	16.28%	2,539	38	20%	0	0	0%	7%	0%	20%	12	6	
	604	7	611	100%	53	27	26	17233	86	17319	2197	4255	-2058	-10.62%	16,617	29	48%	5	284	30%	13%	0%	15%	85	37	



District Health Assessment for Multiple District 3233 through December 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3233 C	107	1	108	100%	5	22	-17	2777	16	2793	296	561	-265	-8.67%	3,002	26	48%	8	379	5%	42%	0%	22%	36	13	
3233E1	170	0	170	0%	8	13	-5	5526	0	5526	716	542	174	3.25%	5,460	33	35%	8	220	0%	50%	3%	24%	49	17	
3233E2	191	1	192	100%	3	22	-19	5329	7	5336	375	507	-132	-2.41%	5,658	28	49%	8	172	45%	52%	24%	22%	46	14	1st VDG,2nd VDG
3233G1	193	2	195	100%	11	20	-9	3454	10	3464	480	387	93	2.76%	3,765	18	68%	7	267	5%	10%	2%	31%	41	13	
3233G2	107	3	110	100%	5	9	-4	2464	40	2504	329	215	114	4.77%	2,696	23	45%	3	97	0%	5%	0%	25%	30	9	
	768	7	775	100%	32	86	-54	19550	73	19623	2196	2212	-16	-0.08%	20,581	26	50%	7	1,135	14%	33%	7%	25%	202	66	



District Health Assessment for Multiple District 3234 through December 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3234D1	70	0	70	0%	5	3	2	2567	0	2567	239	123	116	4.73%	2,495	37	14%	25	44	0%	14%	1%	14%	18	5	
3234D2	362	3	365	67%	6	4	2	9419	784	10203	841	2131	-1290	-11.22%	7,885	26	61%	7	280	0%	24%	0%	17%	31	8	
3234H1	101	0	101	0%	2	8	-6	3816	0	3816	341	322	19	0.50%	3,695	38	15%	9	131	0%	28%	4%	30%	28	10	
3234H2	77	4	81	100%	6	9	-3	3225	82	3307	485	328	157	4.98%	3,382	42	20%	12	169	0%	20%	0%	25%	24	9	
	610	7	617	86%	19	24	-5	19027	866	19893	1906	2904	-998	-4.78%	17,457	33	43%	12	624	0%	23%	1%	20%	101	32	



District Health Assessment for Multiple District 324 through December 2021

District Number in Status *	Clubs							Membership							Member Strength			Cancellation			Reports		Finance	Leadership		
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
324 A	152	1	153	100%	9	13	-4	5215	19	5234	479	600	-121	-2.26%	5,606	34	22%	8	311	0%	16%	0%	24%	40	10	
324 B	178	1	179	100%	13	15	-2	6642	24	6666	1100	727	373	5.93%	6,773	37	16%	7	357	0%	1%	0%	17%	36	9	
324 C	119	2	121	50%	15	9	6	6514	42	6556	1089	1092	-3	-0.05%	7,930	55	10%	4	407	11%	15%	1%	21%	28	8	
324 D	88	13	101	0%	7	22	-15	2366	40	2406	666	1329	-663	-21.60%	4,243	27	53%	5	968	14%	14%	0%	24%	20	4	
324 E	164	0	164	0%	1	7	-6	7571	0	7571	424	446	-22	-0.29%	8,130	46	11%	12	152	0%	1%	0%	12%	37	13	
324 F	229	2	231	100%	16	3	13	10155	79	10234	1528	506	1022	11.09%	9,618	44	8%	7	56	0%	3%	0%	6%	66	16	
324 G	102	0	102	0%	6	2	4	3645	0	3645	504	226	278	8.26%	3,552	36	16%	7	34	0%	1%	0%	3%	26	12	
324 H	88	0	88	0%	9	3	6	3050	0	3050	519	337	182	6.35%	3,079	35	5%	9	91	33%	1%	1%	14%	26	6	
324 I	73	0	73	0%	12	3	9	2287	0	2287	355	169	186	8.85%	2,196	31	19%	7	65	0%	1%	0%	12%	22	7	
324 J	141	3	144	100%	9	21	-12	4512	52	4564	580	1786	-1206	-20.90%	5,176	32	28%	4	1,465	0%	3%	0%	21%	31	14	
324 K	60	1	61	100%	1	4	-3	2135	111	2246	185	225	-40	-1.75%	2,218	36	20%	14	90	0%	0%	0%	15%	12	4	
324 L	78	0	78	0%	15	0	15	2584	0	2584	759	92	667	34.79%	1,813	33	26%	0	0	0%	1%	0%	26%	10	5	
324 M	187	0	187	0%	6	8	-2	5882	0	5882	584	444	140	2.44%	5,948	31	20%	10	151	25%	0%	0%	10%	33	11	
324A8	T(6)	2	0	2	0%	0	0	0	14	0	14	14	1	13	300.00%	11	7	100%	0	0	0%	0%	0%	0	0	DG,1st VDG,2nd VDG,GLT,GMT ,GST
TOTAL																										
	1661	23	1684	39%	119	110	9	62572	367	62939	8786	7980	806	1.30%	66,293	38	18%	7	4,147	6%	5%	0%	15%	387	119	



District Health Assessment for Multiple District 324 through December 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
325A1	357	0	357	0%	55	5	50	8145	0	8145	1733	384	1349	19.85%	7,306	23	30%	4	69	0%	50%	1%	13%	76	37	
325A2	275	0	275	0%	45	7	38	6941	0	6941	1679	771	908	15.05%	5,913	25	28%	5	117	0%	51%	1%	5%	62	30	
325B1	619	9	628	100%	81	26	55	15531	134	15665	2576	1842	734	4.92%	14,993	25	25%	3	621	0%	53%	0%	25%	166	79	
325B2	620	9	629	100%	130	24	106	14890	138	15028	3896	1716	2180	16.97%	11,953	24	19%	3	745	0%	59%	2%	17%	165	81	
	1871	18	1889	100%	311	62	249	45507	272	45779	9884	4713	5171	12.73%	40,165	24	25%	3	1,552	0%	54%	1%	17%	469	227	



District Health Assessment for District 351 through December 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
351	112	1	113	100%	2	3	-1	2156	0	2156	205	224	-19	-0.87%	2,130	19	58%	14	33	0%	15%	0%	6%	32	15	
	112	1	113	100%	2	3	-1	2156	0	2156	205	224	-19	-0.87%	2,130	19	58%	14	33	0%	15%	0%	6%	32	15	



District Health Assessment for Ident 5791 - BAHRAIN - UND through December 2021

Status/ District Number Name of Months in Status *	Clubs							Membership						Member Strength		Cancellation		Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
Ident 5791 - BAHRAIN	4	0	4	0%	0	0	0	108	0	108	9	3	6	5.88%	100	27	25%	0	0	0%	0%	0%	0%	0	0	
	4	0	4	0%	0	0	0	108	0	108	9	3	6	5.88%	100	27	25%	0	0	0%	0%	0%	0%	0	0	



District Health Assessment for Ident 5943 - UNITED ARAB EMIRATES - UND through December 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership		
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded
Ident 5943 - UNITED ARAB EMIRATES	8	0	8	0%	0	0	0	226	0	226	26	9	17	8.13%	206	28	0%	0	0	0%	0%	0%	0	0	0
	8	0	8	0%	0	0	0	226	0	226	26	9	17	8.13%	206	28	0%	0	0	0%	0%	0%	0	0	0

* - District Status: P - Provisional, T - Transitional.

** - District Officers Vacancies: DG - District Governor, 1st VDG - First Vice District Governor, 2nd VDG - Second Vice District Governor.